

# eir First Quarter FY17 Results Presentation

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# Agenda



Business highlights
Economic update
Strategic priorities
Trading highlights
Business unit performance
FY17 outlook
Q&A

# Business highlights



### Financial

Q1 Revenue €327m



•Underlying revenue growth of 2%/€5m<sup>(1)</sup>

Q1 EBITDA €122m



•+€2m YoY EBITDA growth in line with expectations

### Operational KPIs

463k fibre customers



- 138,000 connections YoY
- 29% Fibre Penetration

### Multi-play bundles

22% of households now subscribing to 3P+ bundles



Postpay subs



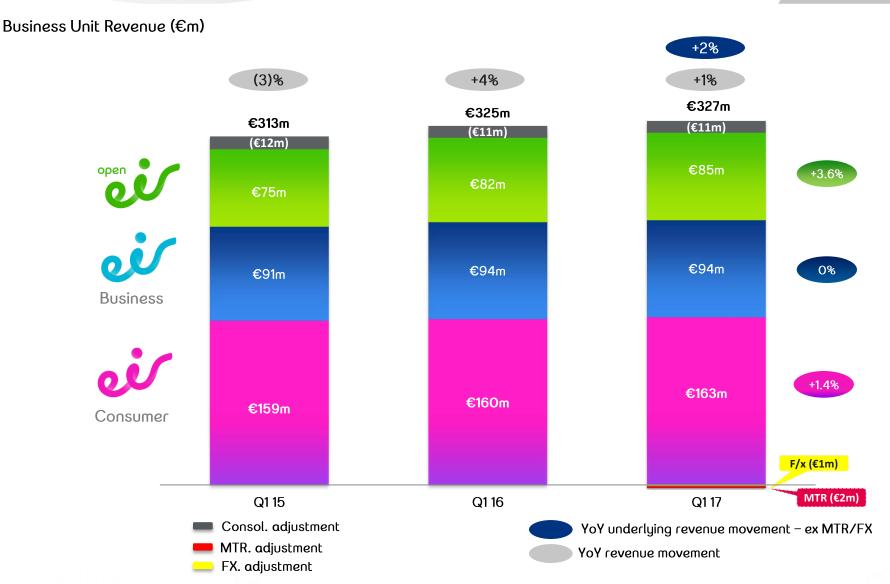
### Key developments

- 68% of Irish premises passed with fibre
- 88% 4G coverage
- Successful repricing of loan facility from 4.5% to 4%
- €51m gross debt reduction
- Total refinancing activities to deliver €27m annualised interest savings
- Certified to Business
   Working Responsibility
   Mark

<sup>(1)</sup> Reported revenue growth of 1% YoY

# Strong revenue performance despite regulatory & forex headwinds





# Agenda

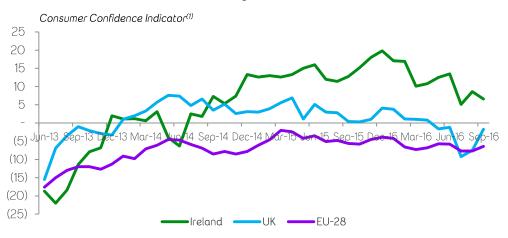


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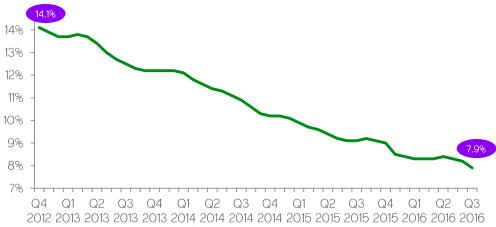
# Economic backdrop remains robust



### Consumer confidence remains strong in Ireland and well ahead of EU



### Unemployment has fallen by more than $6 \, \text{p.p.}$ since Q4 2012



- Consumer confidence remains strong despite Brexit jolt in July
- Unemployment rate below
  8% for first time since
  2008
- Continued economic strength and growth – 4% GDP growth forecast by ESRI in both 2016 and 2017
- Budget 2017 includes
   €1.3bn of tax cuts and spending increases
- Closely monitoring the impact of Brexit – some FX impact on UK revenues within eir Business

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# Key strategic priorities





• Customers:

Improving customer experience and advocacy



· Best in class network:

Connecting everyone and everything in Ireland



• Smart Growth:

Building sustainable growth through innovation and investment



• Simplicity:

Striving to continuously simplify our operations and processes

# Improving customer experience and advocacy



### Improving customer experience..

- Improved customer on-boarding
  - ✓ Dedicated team delivering personalised customer experience for installation, first bill etc.
- On-going digital expansion
  - ✓ Simplifying customer engagement through web chat and social media and improving Customer Effort (CE) scores
- Case Management
  - ✓ Taking ownership of customer issues to avoid repeat calls, increase first call resolution and reduce CE

### ..driving increased customer effort score



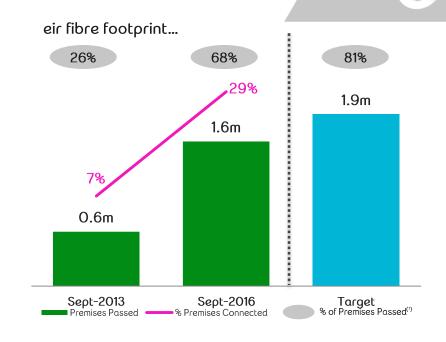


I'm not just fibre broadband...

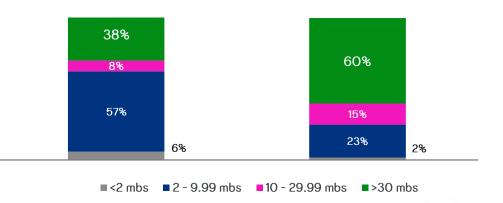
I'm a student writing my thesis

### Best in class network - fixed

- Future-proofed network investment passing 68% of Irish premises & connecting 29% of customers
- FTTC rollout continues with focus on FTTH - 34,000 FTTH premises passed
- Approx. €415m spent to date on the fibre investment
- Rollout of high speed fibre continues at pace to 1.9m premises by end 2018
- eir fibre network delivering an increase in available broadband speeds for customers



..delivering increasing speeds for broadband customers<sup>(2)</sup>

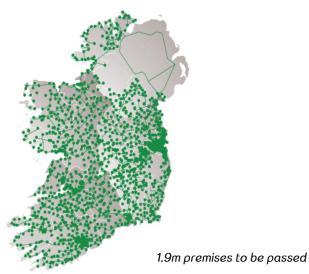


### eir bringing high-speed broadband to rural Ireland

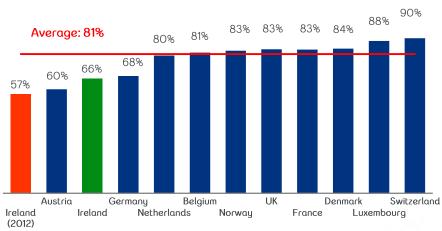


- eir is supporting Ireland's digital agenda by providing high-speed internet access to 300,000 premises in rural Ireland
- Rollout to first 100,000 premises is underway
   will offer speeds of up to 1 Gb/s
- This will help drive broadband penetration in Ireland which is behind the European average
- These 300,000 premises are currently within the Government National Broadband Plan (NBP) intervention footprint
- eir has qualified as a bidder and is fully engaged in the NBP process
- Highly complex project contract award officially due June 2017

### eir helping to drive broadband penetration in Ireland...



### ...which remains behind the European average



Source: Analysys Mason – figures as at Mar 2016 unless otherwise stated – % fixed households & SM site: The European average is based on countries noted above and not the EU28

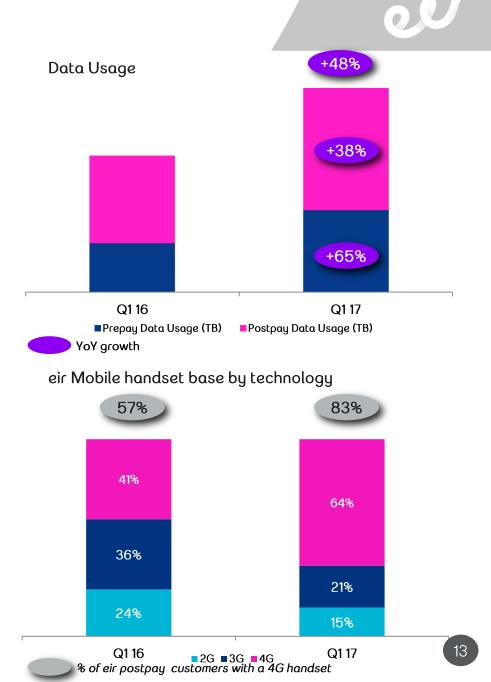
### Best in class network - mobile

### Move into the fast lane with eir mobile

- Extending 4G footprint:
  - 88% 4G coverage<sup>(1)</sup> growing to
     95% by March 2017
- Nationwide 3G with 99% coverage network including dual carrier HSPA + coverage of 80%
- Data usage up 48% YoY driven in part by new prepay social media offers of Facebook, Twitter and Instagram



 64% of eir customers have a 4G handset including 83% of postpay customers



### Smart growth eir vision base ('000) Postpay subscriptions ('000) Household view1 Group fibre base ('000) 29% 45% 47% 22% 463 28% 497 486 24% 58 24% 326 225 43 46% 127 4% 238 198 29% Q1 17 Q1 16 Q1 16 Q1 17 Q1 16 Q1 17 Q1 17 ■ 1P Voice ■1P BB 3P/4P ■ Retail fibre base ■ W/sale fibre base % eir vision penetration of eir fibre % of mobile customers in postpay contract % penetration of homes passed Consumer base Value TV offering driving quad 68% of customers with 2P+2.11 Fibre base enabling multi-Increasing higher value postpay product bundles RGU's per HH play take-up contracts

### Smart growth - exciting range of content on offer with eir sport



































# Simplicity



### **Product Rationalisation**

**Process Simplification** 

Transformation of IT Landscape

On track to reduce products to <100

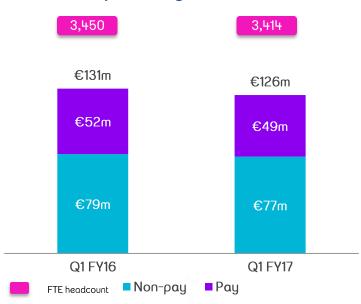
FY17 <200 FY18 <100 Transformation of bill to cash process and customer onboarding journey on track

Consolidate 6 legacy platforms to single converged platform



Mobile to move to converged platform by end of 2017

### Operating costs



- 4% reduction in pay/non pay costs
- Pay cost savings of 6%
- Non pay cost savings of 3%
- On track to deliver full year savings of 4%
- ATK benchmarking process underway

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# Trading highlights





# Group EBITDA – Q1 FY17



Group EBITDA – Q1 FY2017	Q1 FY17	v Prior Year Better/(Worse)	v Prior Year Better/(Worse)	
	€m	€m	%	
Fixed line revenue	251	6	3%	Underlying revenue of
Mobile revenue	90	(1)	(2%)	€330m up 2% or €5m
Eliminations	(11)	0	(3%)	YoY
Underlying revenue growth before MTR/FX	330	5	2%	MTR/FX impact of
MTR/FX impact	(3)	(3)	N.M	€3m on revenues
Reported revenue post MTR/FX	327	2	1%	Slight dilution in gross
Cost of sales	79	(5)	(8)%	margin due to shift in
Gross profit	248	(3)	(1%)	product mix to
Gross Margin	76%	-1.7ρ.ρ		managed services, TV
Pay costs	(49)	3	6%	and content
Non pay costs	(77)	2	3%	Operating costs down
Operating costs	(126)	5	4%	by 4% with savings in
Group EBITDA	122	2	1%	both pay and non-
EBITDA Margin	37%	0.2ρ.ρ		pay costs
Fixed EBITDA	109	4	4%	Group EBITDA of
Fixed EBITDA Margin	44%	0.9ρ.ρ		€122m, up 1% YoY
Mobile EBITDA	13	(2)	(17%)	
Mobile EBITDA Margin	15%	(2.4)ρ.ρ		

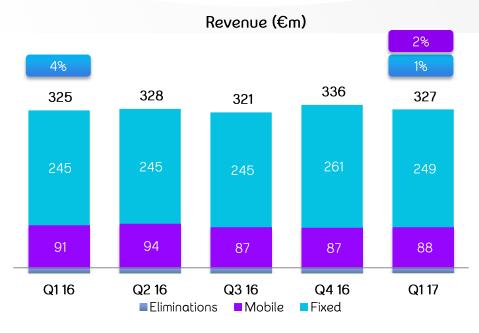
<sup>&</sup>lt;sup>1</sup>Includes proportionate consolidation of Tetra Ireland at 56% for actual and prior year

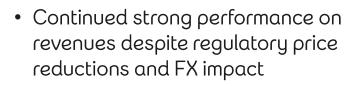
<sup>&</sup>lt;sup>2</sup> Operating costs are pay and non pay costs before non-cash pension charge and lease fair value credits

<sup>&</sup>lt;sup>3</sup> Numbers in the above tables have been presented to the nearest million and therefore totals presented above may vary slightly from the actual arithmetic totals of such information

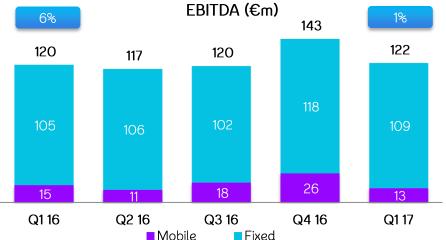
### Quarterly trading to September 2016 in line with expectations







- Underlying revenue growth of €5m or 2% YoY (before MTR/FX impact)
- Bundles continue to gain traction



Qtr on atr movement compared to the PY ex. MTR/FX reductions

- 1% YoY increase in EBITDA to €122m, driven mainly by pay and non-pay cost savings
- MTR reductions EBITDA neutral at a Group level
- Q1 seasonal impact of investment in customer acquisition will continue into Q2

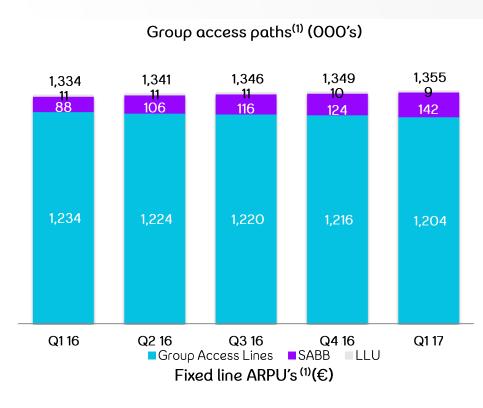
Qtr on gtr movement compared to the PY

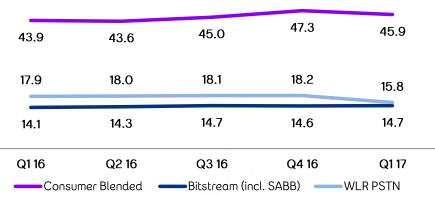
<sup>&</sup>lt;sup>1</sup> The above chart includes the proportionate consolidation of Tetra Ireland at 56% for actual and prior year

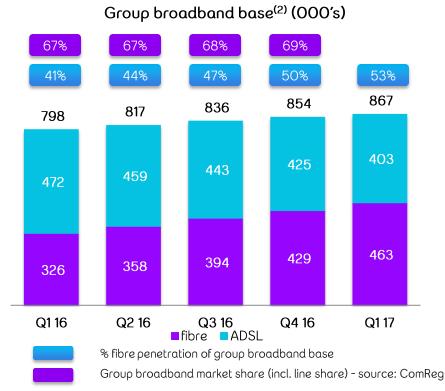
<sup>&</sup>lt;sup>2</sup> Numbers in the above charts have been presented to the nearest million and therefore totals presented above may vary slightly from the actual arithmetic totals of such information

# Group fixed KPI's





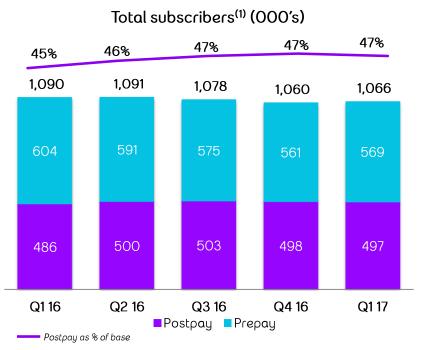




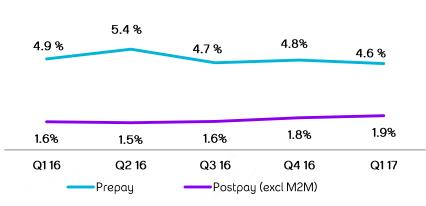
- Group access paths increased by 6,000 in Q1, mainly due to increased take up of SABB. Rate of decline in access lines slowing; 12,000 Q1 17 compared to 16,000 in Q1 16.
- Continued group broadband growth: 13,000 QoQ and 69,000 YoY; 53% of broadband base now on fibre. Group broadband market share continues to grow to 69%.
- Consumer blended ARPU of €45.9 up 4.5% on prior year due to price increases and increased RGU's due to bundling. Reduction QoQ due to increase in retention and promotional activity.
- WLR ARPU decline due to regulatory price reduction. Bitstream YoY increase driven mainly by SABB.

# Group mobile KPIs





### Monthly mobile churn<sup>(1)(2)</sup> (%)



- 47% of mobile subscribers on postpay contracts, up 2 p.p YoY.
- Overall customer base increased by 6,000 driven by growth in prepay due to the introduction of new data bundles.
- Blended ARPU stable; prepay flat, postpay stabilising - YoY decrease due to increased promotional activity and bundling to drive customer lifetime value.

### Prepay & Postpay ARPU(1) (€)

		3 -		
38.3	37.3	36.0	35.9	36.2
25.9	25.5	24.9	25.1	25.3
15.8	15.6	15.2	15.4	15.6
Q1 16	Q2 16	Q3 16	Q4 16	Q1 17
	Prepay	Postpay	Blended	

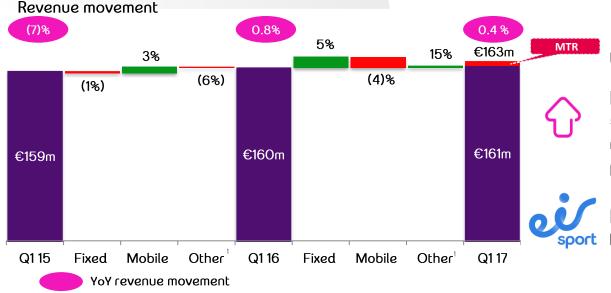
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### eir Consumer





Underlying YoY revenue growth of 1.4%;

Reported revenue up 0.4%; fixed line up 5% offset by mobile mainly due to regulatory MTR rate reduction and promotional activity

Momentum of eir Sport continues to offer sport further value to bundle offerings



512

112

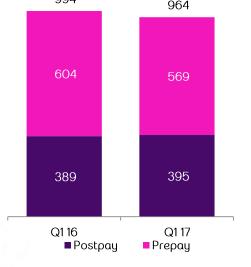
234

146

Q1 17

■ 1P Voice ■ 1P BB ■ 2P ■ 3P/4P







22% triple/quad penetration; up 5 p.p YoY



**41%** customers on postpay contract; up 2p.p YoY.

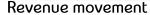
68%

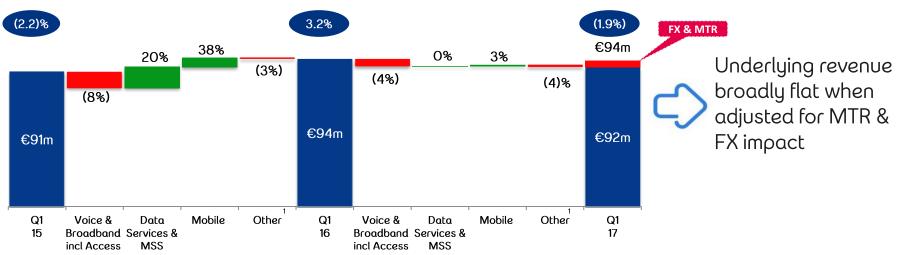
<sup>&</sup>lt;sup>1</sup> Other includes operator services, TV Income and miscellaneous customer credits

<sup>&</sup>lt;sup>2</sup> Represents number of households with fixed access paths subscribing to fixed voice, fixed broadband, TV and/or bundled mobile services alnoludes Mobile Broadband

### eir Business



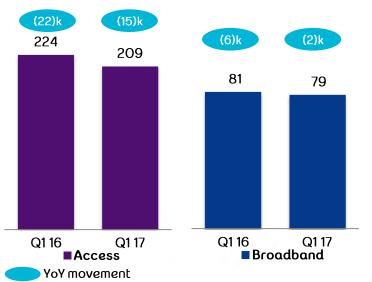


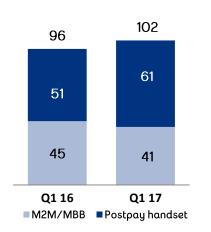


### YoY revenue movement

### eir Business fixed base ('000)

### eir Business mobile base ('000)







6% YoY growth in B2B mobile handset



Broadband base flat QoQ - 39% of customers on fibre; up 45% YoY

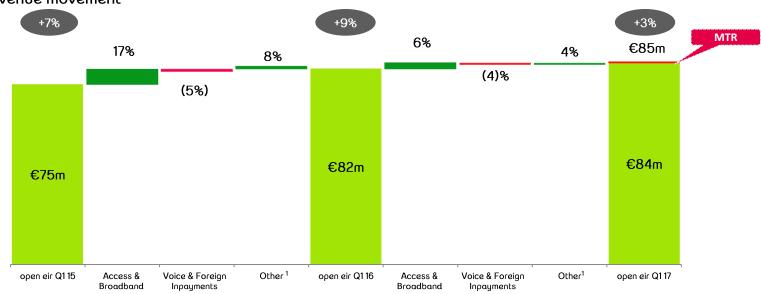
Significant reduction in rate of access losses YoY

<sup>&</sup>lt;sup>1</sup>Other includes eir UK and Tetra revenues

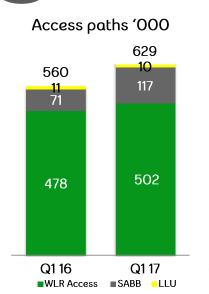
# open eir



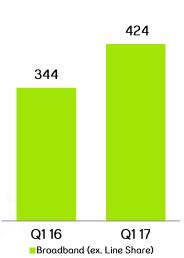




YoY revenue movement



Bitstream '000





Continued revenue growth of 3% YoY despite MTR & WLR price reduction

MTR impact of c.€1m YoY



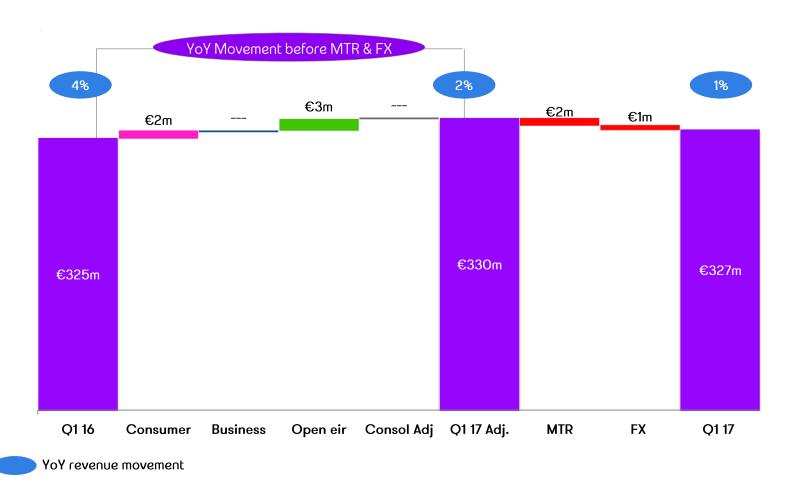
Strong growth in access and broadband revenues, up 6% YoY

<sup>&</sup>lt;sup>1</sup> Other includes Data services, MSS and other revenue

# Group revenue movement



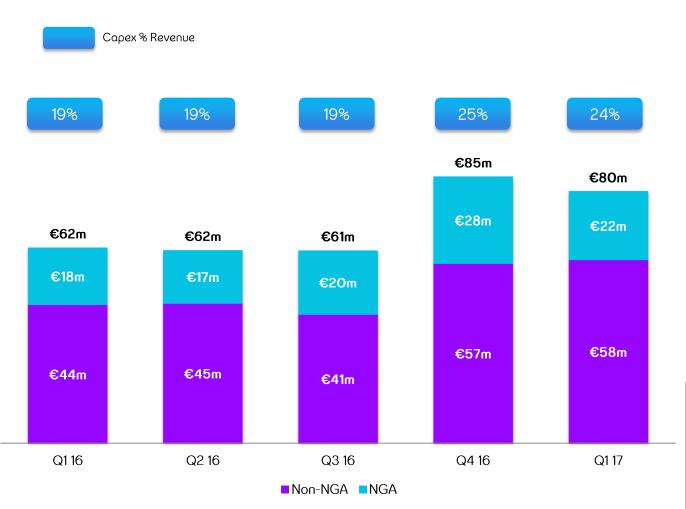
Group revenue movement - 2% YoY growth excl. MTR & FX



YoY revenue growth of 2% or €5m before MTR & FX reductions

# Capex investment continues to drive long-term growth





Continued investment in FTTC and FTTH rollout – 68% of Irish premises passed and 300k rural fibre rollout underway

Enhancing quality of the mobile network including 4G rollout

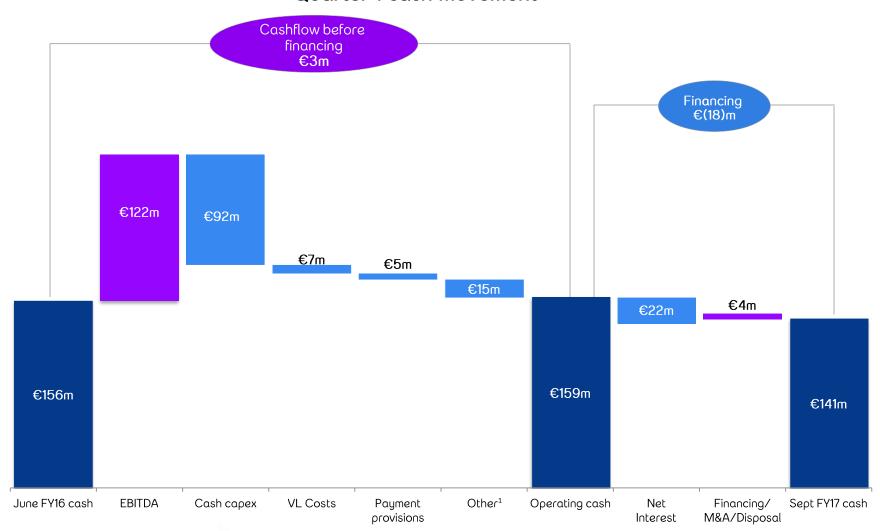
Increased spend on IT driven by eir sport/TV and convergence programme

KPI's	Q1 16	Q1 17
NGA premises passed	57%	68%
Fibre penetration	24%	29%
4G coverage	67%	88%

# Strong liquidity despite large capex investment



### Quarter 1 cash movement



### Notes:

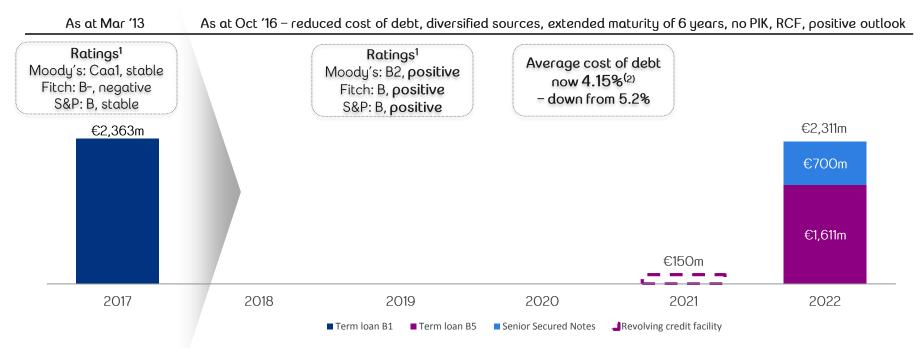
<sup>&</sup>lt;sup>1</sup>Includes eircom share of Tetra cash

<sup>&</sup>lt;sup>2</sup> Other includes working capital movements including two VAT payments in the quarter

# Successful SFA reprice, bond refinancing and €51 million debt repayment resulting in annual interest savings of €27m



### Capital structure



Sept 16 - pro-forma	7			
€m	Balance	x LTM EBITDA	Pricing	Maturity
Term loan B5	1,611	3.2x	E+4%	May-22
Senior Secured Notes	700	1.4x	4.5%	May-22
Gross debt	2,311	4.6x		
Cash	(90)	(O.2)x		
<b>Net debt</b> LTM EBITDA: Sept 116	<b>2,221</b> 502	4.4x		
Available RCF – undrawn	150		E+3.5%	May-21

- Improved capital structure with increased flexibility and reduced cost of debt
- €27 million in annual interest savings as a result of bond refinancing, SFA reprice from E+ 4.5% to 4%, and €51 million debt repayment

<sup>&</sup>lt;sup>1</sup>Corporate family rating

<sup>&</sup>lt;sup>2</sup> Excluding swap agreements and RCF

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# **EBITDA**

Low single digit growth

Capex

Between 19% and 22% of revenue

Cashflow

Continued YoY growth<sup>(1)</sup>

# 



# Thank You

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